



CONTRACT OVERSIGHT DESK REVIEW

Our Kids of Miami-Dade/Monroe, Inc.

Contract KJ114

Desk Review Completed: June 2019

As required by section 402.7305 FS, The Department of Children and Families performed a Desk Review for Our Kids of Miami-Dade/Monroe, Inc.

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EXECUTIVE SUMMARY

The Department's Community Based Care Monitoring Team performed a Desk Review for Our Kids of Miami-Dade/Monroe, Inc. (Our Kids), Contract KJ114. Our Kids provides child welfare services for circuits 11 and 16, which encompass Miami-Dade and Monroe counties in the Southern Region of Florida since 2009.

The monitoring process included a review of Our Kids' performance on both quantitative and qualitative performance measures, and information from the contract manager regarding previous CBC monitoring findings. Supplementary information was provided by the Department's Office of Revenue Management, Office of Community-Based Care (CBC)/Managing Entity (ME) Financial Accountability, Office of Child Welfare and Southern Region contract manager, quarterly financial viability reports, system adoption initiative gap analysis and service array assessment.

The CBC monitoring team involved in the review consisted of Department of Children and Families Community Based Care Monitoring Unit staff- Kelly Welch, Megan Wiggins, Jessica Manfresca and Alissa Cross.

SECTION 1: PERFORMANCE AT A GLANCE

The graphs on the following page are provided by Casey Family Programs. Casey Family Programs works in all 50 states, the District of Columbia, two US territories, and more than a dozen tribal nations. They actively work with Florida child welfare professionals to improve practice through use of evidence-based programs and data analytics. The most up-to-date Our Kids' performance is depicted later in this report.

Data Basics

Our Kids of Miami-Dade/Monroe, Inc.

NOTE: Due to data source and timeframe presented, numbers may vary slightly from those presented in reports produced by FL DCFs.

Produced by Data Advocacy, Casey Family Programs

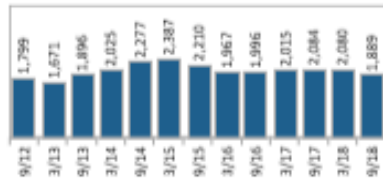
Data source: state-submitted AFCARS and NCANDS files

Date prepared: 3/20/2019

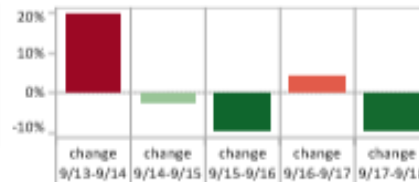
CBC Florida national

of children in care

(< age 18; as of last day of each month)

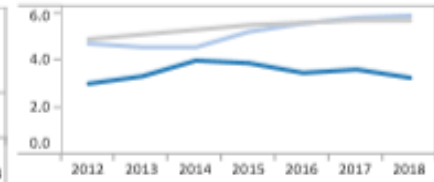


year over year change in the # in care



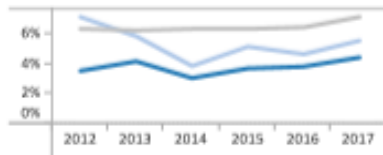
rate in care

(per 1,000, < age 18)



Safety

% children who experience repeat maltreatment within 6 months



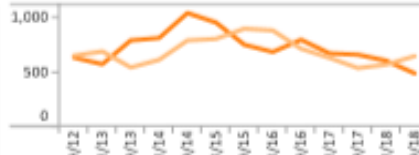
% children who experience repeat maltreatment within 12 months

(note 2013-2014 data masked due to data quality)



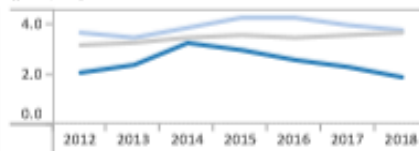
Entries

of children entering & exiting



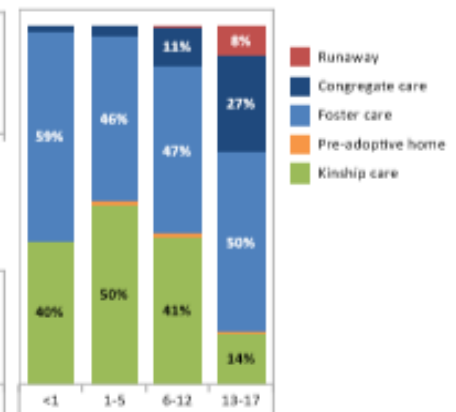
rate of children entering care

(per 1,000)



Placement

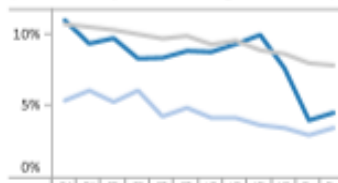
placement settings for children in care, by age (for all children in care on 9/30/2018)



Timely & Stable Permanency

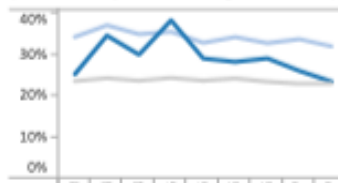
% permanency within 30 days of entering care

(6 month entry cohorts ending on each date)

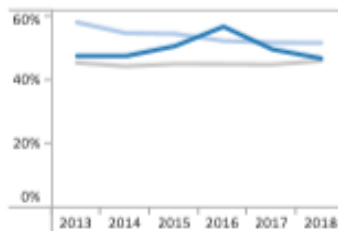


% permanency within 3-12 months of entering care

(6 month entry cohorts ending on each date)



% permanency w/in 12 months for children in care 12-23 months



% re-entering care w/in 12 months of timely permanency



Children In Care 2+ Years (9/30/2018)

in care 2+ years

#	464
%	25%
state	19%
Nat'l (2018)	26%

% in care 2+ years at start of the year who achieve permanency w/in 12 months



profile of current caseload in care 2+ years

(for groups that represent at least 2% of the total; by age, placement type and case plan goal)

	ages 2-12		ages 13-17	
	Reunif	Adopt	Adopt	APPLA
Congregate care		3%	3%	6%
Foster care	5%	28%	10%	8%
Kinship care	2%	18%		

SECTION 2: SERVICE AREA DESCRIPTION

This section provides a snapshot of the community Our Kids serves, including US Census data, information on child welfare partners, Florida Department of Health birth and infant mortality rates and DCF investigations of child fatalities reported to the Florida Abuse Hotline. Additional information may include data from the 2018 Florida Kids Count County Child Well-being Index attached to this report. Our Kids serves the children and families in Miami-Dade and Monroe counties representing the 11th and 16th Judicial Circuits in the Southern Region. The table below provides key US Census Facts for these counties as compared to the statewide percentages.

The population in Monroe County is more affluent than Miami-Dade and the State. A higher percentage of the population in Monroe County has a high school and college degree as well. (See Table 1)

Census Facts			
US Census Facts	Florida	Miami-Dade	Monroe
Median Household Income	\$48,900	\$44,224	\$60,303
Percent of population living in poverty	14.7%	18.2%	11.5%
Percent of population over 25 years old with a college degree	27.9%	27.3%	31.1%
Percent of population over 25 years old with high school diploma	87.2%	80.6%	91.0%

Table 1. Data Source: census.gov/quickfacts/(2012-2016 v2016)

CHILD FATALITIES

BIRTH AND INFANT MORTALITY RATES

In 2017, there were more births in Miami-Dade County than Monroe County and the State and there were fewer infant mortalities in both counties served by Our Kids as compared to the statewide rate. (See Table 2)

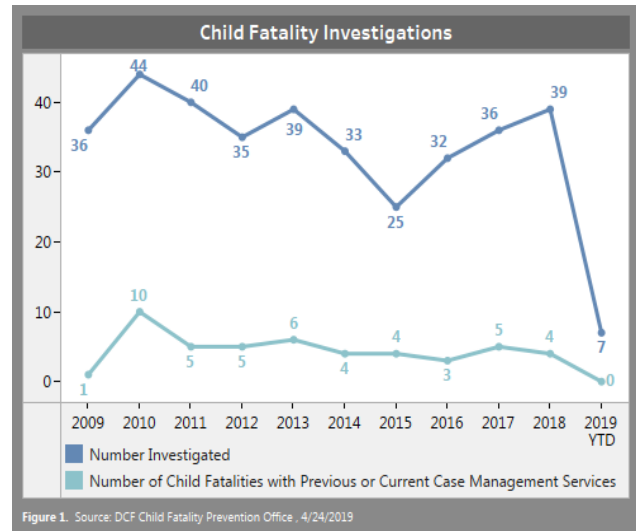
County	Birth Rate per 1,000 Population - Statewide Rate in 2017: 10.9					Infant Mortality Per 1,000 Population - Statewide Rate in 2017: 6.1				
	2013	2014	2015	2016	2017	2013	2014	2015	2016	2017
Miami-Dade	12	12.2	12.2	12	11.5	4.4	4.5	4.8	5.2	5.1
Monroe	10	10.1	10.1	9.6	9.5	5.4	4	4	6.8	5.5

Table 2. Source: fihealthcharts.com, Data Run Feb 2019

CHILD FATALITY INVESTIGATIONS

From 2009, until the time of this monitoring, 366 child fatalities were investigated in circuits 11 and 16. Of the 366 fatalities investigated during this time, 47 had previous or current case management involvement. Since the last monitoring report, one death resulted in a special review.

- A one-year-old Miami-Dade child was pronounced deceased after he sustained severe burns while his 10-year-old sibling was reportedly giving him a bath. At the time of the incident, the family was receiving court-ordered protective supervision following the reunification of the deceased child's siblings, who were removed for a second time in June 2015. A Special Review was conducted. The full report can be viewed here: [Special Report 18-406614](#).



SECTION 3: AGENCY SUMMARY

Our Kids operates in the 11th and 16th circuits in the Southern Region serving Monroe and Miami-Dade counties.

In Miami-Dade County (Circuit 11), case management and adoption services are provided by Children's Home Society of Florida, Inc. (CHS), Family Resource Center, Inc. (FRC) and Center for Family and Child Enrichment, Inc. (CFCE). Our Kids also provides Adoption services. Training, placement, independent living/EFC and recruitment and licensure services are provided by Our Kids' staff. Recruitment and licensure services are also provided by Camelot Community Care, Inc. and the National Youth Advocate Program (NYAP) in Miami-Dade County. Family Support Services are provided by Citrus Health Network Family Central, New Horizon's Community Mental Health, The Village South, Inc. and Federation for Families (FFF). Safety Management Services are provided by FFF and the CFCE. Several foster parent associations are active in Circuit 11 and 16 – Florida Keys Foster and Adoptive Parent Association, Miami-Dade Foster and Adoptive Parent Association, Miami-Dade/Monroe Counties Kinship Parent's Association and the South Florida Foster and Adoptive Parent Association.

In Monroe County (Circuit 16), case management, placement, training, FSS and SMS services are provided by Wesley House Family Services. Adoption and recruitment and licensing are provided by Wesley House Family Services and Our Kids. Independent living and extended foster care services are provided by Our Kids. Miami Dade/Monroe Counties Kinship Parent's Association is present in Circuit 16.

NUMBER OF INVESTIGATIONS, REMOVALS AND CHILDREN SERVED

In FY 17/18, the number of reports accepted for investigation by the Department’s child protective investigations team, the number of children entering out of home care, the number of children receiving family support services, and the number of children receiving in and out of home care services decreased. (See Table 3) During this time, the number of Young Adults Receiving Services increased. In May 2019, 47 children entered out-of-home care in Miami-Dade and Monroe counties. This was the lowest number of entries in a single month in over ten years (source: [DCF Children Entering Out-of-Home Care Dashboard](#), Data pull date: 6/10/19)

Service Area Data		FY 2015/ 2016	FY 2016/ 2017	FY 2017/ 2018
Child Protective Investigations and Child Removals (Miami-Dade and Monroe Counties)	Reports accepted for Investigation by DCF (Initial & Additional Reports)	13,844	14,474	13,478
	Children Entering Out-of-Home Care	1,400	1,358	1,068
Children Served by OurKids	Children Receiving In-Home Services	3,606	2,540	1,965
	Children Receiving Out of Home Care	3,410	3,102	2,952
	Young Adults Receiving Services	547	506	531
	Children Receiving Family Support Services	444	969	903

Table 3. Data Sources: Child Protective Investigation Trend Report, Child Welfare Dashboard, FSFN OCWDRU Report 1006. Data Run Date: Nov 20, 2018

FINANCIAL VIABILITY SUMMARY

The Office of CBC/ME Financial Accountability performed financial monitoring procedures, based on the DCF 2017-18 CBC-ME Financial Monitoring Tool for Desk Reviews, of Our Kids. The desk review period was for the period of July 1, 2017 – September 30, 2017. Three findings related to general ledger, non-payroll related disbursement testing and FSFN Review were found. Two observations related to non-payroll disbursement testing and additional financial requirements were noted. Technical assistance was provided around general ledger.

For further details, please see the complete fiscal report – [FY1718 Financial Desk Review Our Kids](#)

Our Kids’ core services funding has remained relatively stable in the past four fiscal years. In FY 14/15, a budget amendment for \$5.4M was approved by the Legislative Budget Commission to help Our Kids

with a projected deficit. In FY 15/16, Our Kids received MAS from Back of the Bill. Our Kids has held a positive carry forward balance since receiving \$5.4M in FY 14/15. (See Table 4)

Comparison of Funding by Fiscal Year						
Our Kids of Miami-Dade and Monroe						
DCF Contract Funds Available (by Fiscal Year)	FY13-14	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19
Core Services Funding	\$70,014,276	\$70,053,264	\$73,062,669	\$73,366,913	\$73,648,328	\$73,695,431
Other**	\$28,854,005	\$28,375,641	\$28,766,706	\$31,055,250	\$30,736,917	\$29,843,615
Total Initial Appropriation	\$98,868,281	\$98,428,905	\$101,829,375	\$104,422,163	\$104,385,245	\$103,539,046
Risk Pool Allocation						
CBC Operational Costs from Back of the Bill						
Budget Amendment Approved by Legislative Budget Commission		\$5,410,094				
MAS from Back of the Bill			\$349,052			
Carry Fwd Balance from Previous Years	\$2,813,708	\$906,032	\$223,014	\$2,925,326	\$4,011,050	\$2,075,771
Total Funds Available	\$101,681,989	\$104,745,031	\$102,401,441	\$107,347,489	\$108,396,295	\$105,614,817
** Includes as applicable Maintenance Adoption Subsidy (MAS), Independent Living (IL and Extended Foster Care), Children's Mental Health Services (Cat 100800/100806), PI Training, Casey Foundation or other non-core services Source: Comprehensive Review of Revenues, Expenditures, and Financial Position of All CBC Lead Agencies (11/1/18)						Table 4

SECTION 4: PERFORMANCE INDICATORS AND QUALITY ASSURANCE DATA

This section provides a picture of Our Kids’ performance as captured by data indicators that are used to assess how well Our Kids is performing on contract measures and within the larger program areas of safety, permanency and well-being. The information in the following graphs and tables represents performance as measured through information entered into the Florida Safe Families Network (FSFN) and performance ratings based on the Department’s CQI case reviews.

The performance measures outlined in this report are accessible through the [Child Welfare Dashboard](#) and include both federal and state measures used to evaluate the lead agencies on 12 key measures to determine how well they are meeting the most critical needs of at-risk children and families.

Federal regulations require Title IV-E agencies to monitor and conduct periodic evaluations of activities conducted under the Title IV-E program to ensure that children in foster care are provided quality services that protect the safety and health of such children (sections 471(a)(7) and 471(a) (22) of the Social Security Act). The Department of Children and Families has developed additional methods to evaluate the quality of the services provided by the lead agency using Rapid Safety Feedback (RSF) and Continuous Quality Improvement (CQI) reviews.

- Rapid Safety Feedback (RSF) assesses open in-home service cases. The RSF Tool focuses on safety and is used to review active cases that have specified high risk factors.
- CQI reviews are conducted on a random sample of cases that are both in home and out of home. The reviews are conducted by CBC staff and use the same review instrument as the Child and Family Services Review (CFSR).

In addition to the state developed quality assurance reviews, section 1123A of the Social Security Act requires the federal Department of Health and Human Services to periodically review state child and

family services programs to ensure substantial conformity with the state plan requirements in Titles IV-B and IV-E of the Act. This review is known as the CFSR. After receiving the results of the CFSR review, States must enter a Program Improvement Plan (PIP) to address areas that the Children’s Bureau determines require improvement (45 CFR 1355.34 and 1355.35).

- CFSR reviews are completed by CBC and DCF staff and consist of a case file review, interviewing case participants, and completing the on-line review instrument. In addition, these cases receive 2nd level reviews by the Office of Child Welfare and at times, 3rd level reviews by the Administration for Children and Families to ensure each case was accurately rated.

The results of the CFSR are considered baseline performance and the PIP goal is the level of improvement needed to avoid financial penalties. Therefore, the PIP goal may be lower than the overall federal and state expectation of 95%. The Department expects CBC agencies to strive toward 95% performance expectation on all CQI measures with focused activity around the federal PIP goals.

The quality ratings used throughout this report are based on the Department’s CQI case reviews, including CQI/CFSR reviews and Rapid Safety Feedback reviews. The [CFSR On Site Review Instrument and Instructions](#) and the [Rapid Safety Feedback Case Review Instrument](#) are both available on the Center for Child Welfare website and provide details on how ratings are determined.

CONTRACT AND CBC SCORECARD MEASURES

During FY 17/18, Our Kids has met or exceeded their established contract target, federal standards and statewide performance in nine of the thirteen measures including:

- M01: Rate of abuse per 100,000 days in foster care
- M02: % of children who are not neglected or abused during in-home services
- M03: % of children who are not neglected or abused after receiving services
- M04: % of children under supervision who are seen every 30 days
- M06: % of children exiting to a permanent home within 12 months for those in care 12 to 23 months
- M09: % of children in out-of-home care who received medical service in the last 12 months
- M10: % of children in out-of-home care who received dental services within the last seven months
- M11: % of young adults in foster care at age 18 that have completed or are enrolled in secondary education
- Adoption Measure: Number of children with finalized adoptions

These measures were successfully met in FY 16/17. (See Table 5)

- M02: % of children who are not neglected or abused during in-home services
- M03: % of children who are not neglected or abused after receiving services
- M04: % of children under supervision who are seen every 30 days

- M05: % of children exiting to a permanent home within 12 months of entering care
- M06: % of children exiting to a permanent home within 12 months for those in care 12 to 23 months
- M09: % of children in out-of-home care who received medical service in the last 12 months
- M10: % of children in out-of-home care who received dental services within the last seven months
- M11: % of young adults in foster care at age 18 that have completed or are enrolled in secondary education
- Adoption Measure: Number of children with finalized adoptions

In the remaining four measures, Our Kids did not meet the established targets for FY 17/18. These measures are:

- M05: % of children exiting to a permanent home within 12 months of entering care
- M07: % of children who do not re-enter care w/in 12 months of moving to a permanent home
- M08: Placement moves per 1,000 days in foster care
- M12: % of sibling groups where all siblings are placed together

**Performance Measures
Contract Targets Compared to Federal Standards and Statewide Performance**

CBC Scorecard						
Scorecard Measure Number	Performance Measure	CBC Contract Measure Targets	Federal National Standard (Performance of Other States)	Statewide Performance (FY 2017/2018)	Our Kids July 1, 2016-June 30, 2017	Our Kids July 1, 2017-June 30, 2018
1	Rate of abuse or neglect per day while in foster care (Source: CBC Scorecard)	<8.5	<8.5	10.56	● 9.7	● 7.5
2	Percent of children who are not neglected or abused during in-home services (Scorecard)	>95%		97.20%	● 98.2%	● 98.1%
3	Percent of children who are not neglected or abused after receiving services (Scorecard)	>95%		95.60%	● 98.0%	● 96.3%
4	Percentage of children under supervision who are seen every thirty (30) days (CBC Scorecard)	>99.5%		99.80%	● 99.6%	● 99.6%
5	Percent of children exiting foster care to a permanent home within twelve (12) months of entering care (Scorecard)	>40.5%	>40.5% (16%-61%)	41.60%	● 41.0%	● 34.5%
6	Percent of children exiting to a permanent home within 12 months for those in care 12 to 23 months (Scorecard)	>44%	>43.6% (21%-50%)	53.70%	● 55.1%	● 46.3%
7	Percent of children who do not re-enter foster care within twelve (12) months of moving to a permanent home (Scorecard)	>91.7%	>91.7% (83%-98%)	89%	● 88.5%	● 89.7%
8	Children's placement moves per 1,000 days in foster care (Scorecard)	<4.12	<4.12 (2.6%-8.7%)	4.33	● 5.5	● 5.5
9	Percentage of children in out-of-home care who received medical service in the last twelve (12) months. (Scorecard)	>95%		97.14%	● 97.8%	● 97.7%
10	Percentage of children in out-of-home care who received dental services within the last seven (7) months. (Scorecard)	>95%		92.70%	● 95.8%	● 95.2%
11	Percentage of young adults in foster care at age 18 that have completed or are enrolled in secondary education (Scorecard)	>80%		87.60%	● 84.5%	● 85.8%
12	Percent of sibling groups where all siblings are placed together (Scorecard)	>65%		63.90%	● 57.7%	● 55.5%
	Number of children with finalized adoptions (DCF Dashboard run date 8/14/2018)	FY 16/17: 272 Fy 17/18: 279			● 368.0	● 334.0

A green dot denotes performance is above the CBC Contract Measure Target; a red dot denotes performance is below the CBC Contract Measure Target.
Table 5: CBC Scorecard, Run date: July 16, 2018

CHILD SAFETY

The figures and tables on the follow pages depict Our Kids' performance related to safety in the following areas:

1. Rate of Abuse in Foster Care
2. No maltreatment after Family Support Services
3. No maltreatment during in-home services
4. No maltreatment after receiving services
5. Children seen every 30 days
6. Qualitative Case Reviews

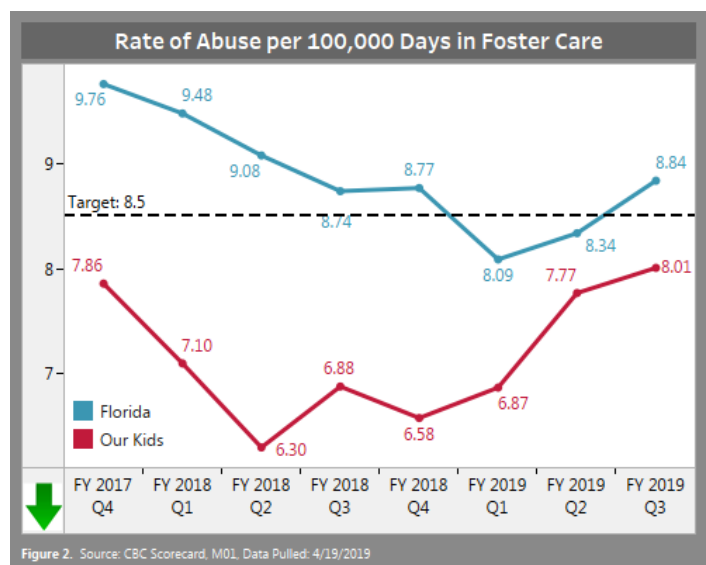
Over FY 16/17 and FY 17/18, Our Kids has consistently shown positive performance on scorecard measures related to safety, however, quality reviews show a significant decrease in performance. Over 75% of the cases reviewed had insufficient assessments and safety plans and only a third of cases reviewed showed sufficient quality in the contacts with the children.

Analysis of the trends in performance for scorecard measures over the last 8 quarters, still show target being consistently met, however there is recent negative trend related to abuse or neglect while in foster care. Despite the negative trend, this measure is still under target.

RATE OF ABUSE IN FOSTER CARE

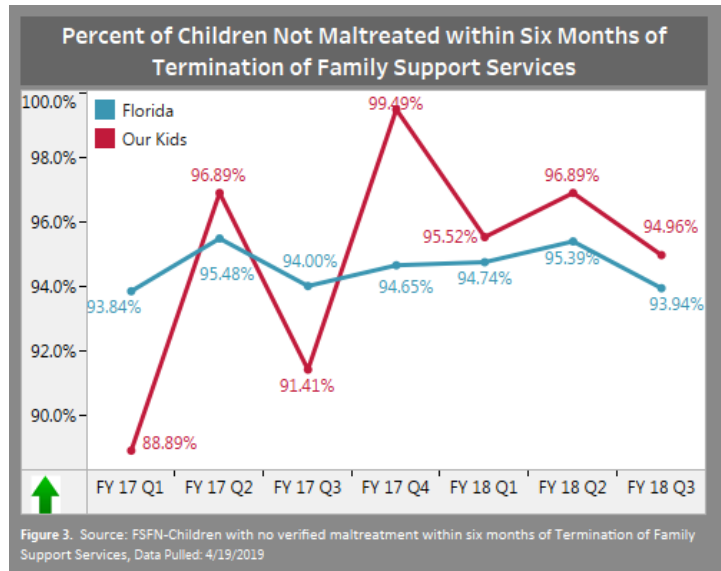
Rate of abuse or neglect per day while in foster care (Scorecard Measure M01): This graph depicts the rate at which children are the victims of abuse or neglect while in foster care (per 100,000 bed days). This national data indicator measures whether the state child welfare agency ensures that children do not experience abuse or neglect while in the state's foster care system. It should be noted that this measure includes both licensed foster care and relative/non-relative placements.

Our Kids' performance on this measure is currently below the performance target and has been so in all the past eight quarters. Performance has been trending negatively in the past four quarters. (See Figure 2) Further, qualitative reviews show that despite an increase from FY 16/17, Our Kids' performance was below the federal performance improvement plan (PIP) goal in FY 17/18 for CQI Item 3, making concerted efforts to address risk and safety. (See Table 7)



NO MALTREATMENT AFTER FAMILY SUPPORT SERVICES

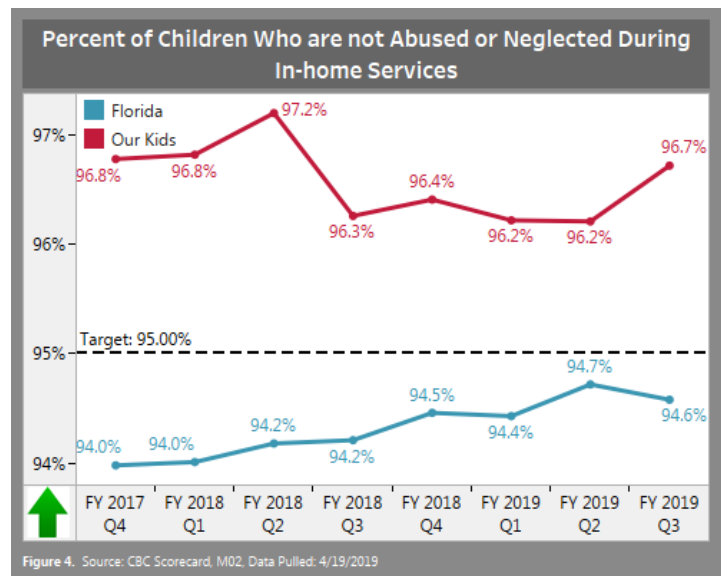
Percent of children not abused or neglected within six months of termination of family support services. This graph depicts the percentage of children who did not have a verified maltreatment during the report period. This is a Florida indicator that measures the CBC's success in enhancing the protective factors in a family to ensure the children remain safe after family support services have ended. Our Kids' performance has exceeded the state in five of the past eight quarters. (See Figure 3)



NO MALTREATMENT DURING IN-HOME SERVICES

Percent of children not abused or neglected while receiving in-home services (Scorecard Measure M02): This graph depicts the percentage of children who did not have a verified abuse or neglect maltreatment while receiving in-home services. This indicator measures whether the CBC was successful in preventing subsequent maltreatment of a child while a case is open, and the CBC is providing in-home services to the family.

Our Kids has shown consistently strong performance on this measure. In all the past eight quarters, Our Kids exceeded the performance target and outperformed the state. (See Figure 4) Further, quality



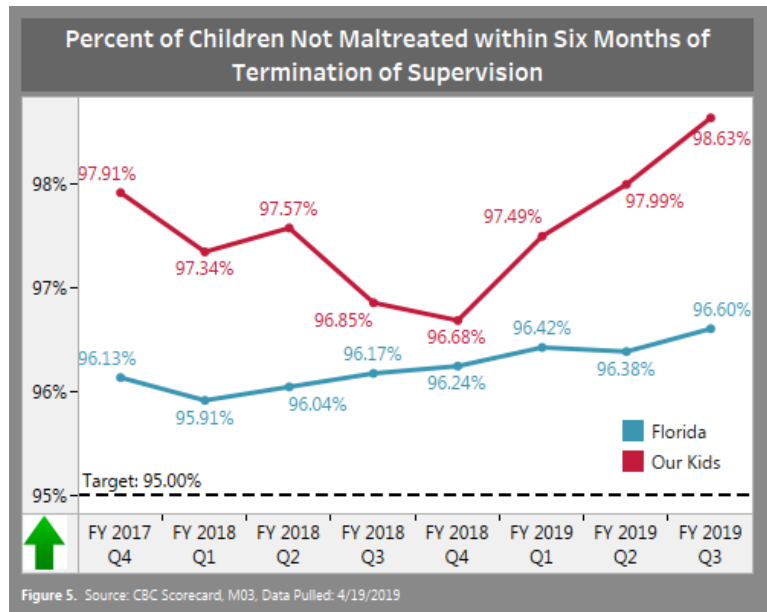
reviews show that Our Kids improved FY17/18 performance by 6.3% in making concerted efforts to assess and address the risk and safety concerns relating to the child(ren) in their own homes or while in foster care. However, Our Kids' improvement on this measure did not meet the federal PIP goal and was below the statewide performance. (See Table 7)

CHILDREN WHO ARE NOT NEGLECTED/ABUSED AFTER RECEIVING SERVICES

Percent of children not maltreated within six months of termination of supervision (Scorecard Measure M03):

This graph depicts the percent of children who were not the victims of abuse or neglect in the six months immediately following termination of supervision.

Our Kids also showed strong, consistent performance on this measure, exceeding the performance target and statewide performance in all the past eight quarters. (See Figure 5) Quality reviews show a 10.8% improvement in FY 17/18 in the agency making concerted efforts to provide services to the family to prevent children’s entry into foster care or re-entry after reunification. (See Table 7)



CHILDREN SEEN EVERY 30 DAYS

Children under supervision who are seen every 30 days (Scorecard Measure M04): This measure depicts the rate at which children are seen every 30 days while in foster care or receiving in-home services during the report period. Data for this measure was temporarily unavailable at the time of this report.

QA CASE REVIEW DATA

The tables in this section provide the current performance in items related to child safety that are based on qualitative case reviews. In FY 17/18, qualitative RSF reviews showed a decline in performance related to sufficiency of family assessments and safety plans and in quality visits between the case manager and child(ren). (See Table 6). Although, Our Kids improved performance in FY17/18 CQI reviews related to child safety, case review data indicates that Our Kids case managers were making concerted efforts to assess and address the risk and safety concerns related to the children in their own homes or while in foster care (CQI Item 3) in only 56.3% of sampled cases which is below both the statewide performance and the Federal PIP Goal. (See Table 7)

Rapid Safety Feedback - Safety			
Quality Assurance - Rapid Safety Feedback Item1	OurKids FY 16/17 n=41	OurKids FY 17/18 n=40	Statewide RSF Performance FY17/18 n=793
RSF 1.1: Is the most recent family assessment sufficient?	63.4%	7.5%	52.4%
RSF 2.1: Is the quality of visits between the case manager and the child (ren) sufficient to address issues pertaining to safety and evaluate progress towards case plan outcomes?	51.2%	32.5%	60.1%
RSF 4.1: Is a sufficient Safety Plan in place to control danger threats to protect the child?	64.7%	25.0%	55.6%

Green font denotes performance above the Statewide RSF Average; red font denotes performance below the Statewide RSF Performance.
Table 6. Source: QA Rapid Safety Feedback, Data Run: 4/24//2019

CQI Safety							
Quality Assurance - Florida CQI Item Assessment Based on Case Reviews by Child Welfare Professionals	OurKids FY 2016/2017 n=70	OurKids FY 2017/2018 n=48	Percent Improvement	Statewide CQI/QA Performance FY 2017/2018 N=1,081	2016 Statewide Federal Child & Family Service Review 4/1/16-9/30/16 n=80	Federal and State Expectation	Federal Program Improvement Plan (PIP) Goal
CQI Item 2: Did the agency make concerted efforts to provide services to the family to prevent children's entry into foster care or re-entry after reunification?	86.0%	96.8%	10.8%	90.9%	76.5%	95.0%	
CQI Item 3: Did the agency make concerted efforts to assess and address the risk and safety concerns relating to the child (ren) in their own homes or while in foster care?	50.0%	● 56.3%	6.3%	89.8%	71.3%	95.0%	77.7%

A green dot denotes performance is above the federal PIP goal; a red dot denotes performance is below the federal PIP goal.
Table 7. Source: Federal Online Monitoring System, Data Run 7/19/18

PERMANENCY

The graphs and tables on the follow pages depict Our Kids' performance related to permanency in the following areas:

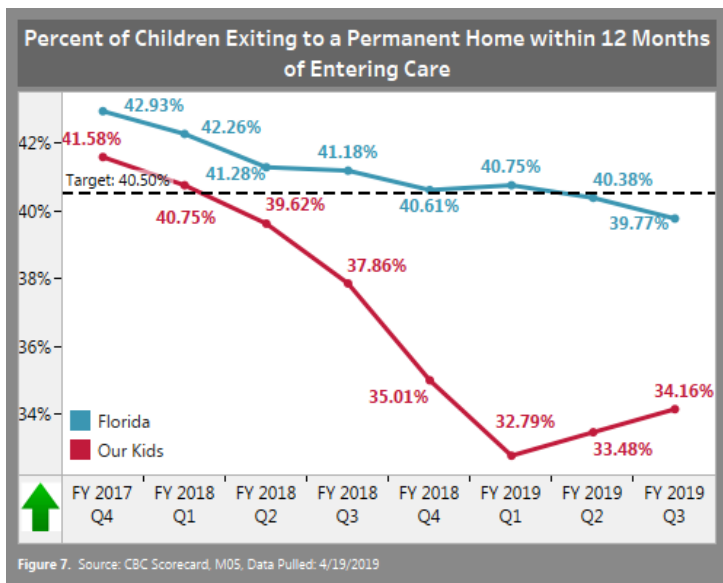
1. Permanency in 12 months
2. Permanency in 12-23 months
3. Permanency after 24 months
4. Placement stability
5. Percent not re-entering care
6. Siblings placed together
7. Qualitative case reviews

In FY 17/18, Our Kids' performance on measures related to permanency declined overall. Scorecard measures related to permanency show a decline in three of the five measures, remained steady in placement moves and slightly improved in re-entry within 12 months. Our Kids' FY17/18 performance on qualitative measures declined in eight of the eleven measures and underperformed the State in ten of the eleven measures. Two qualitative measures have a federal PIP goal (CQI Item 4 and CQI Item 6). Our Kids failed to meet the federal PIP goal in both measures.

PERMANENCY IN 12 MONTHS

Percent of children exiting foster care to a permanent home within 12 months of entering care (Scorecard Measure M05): This graph depicts the percentage of children who entered foster care during the report period where the child achieved permanency within 12 months of entering foster care.

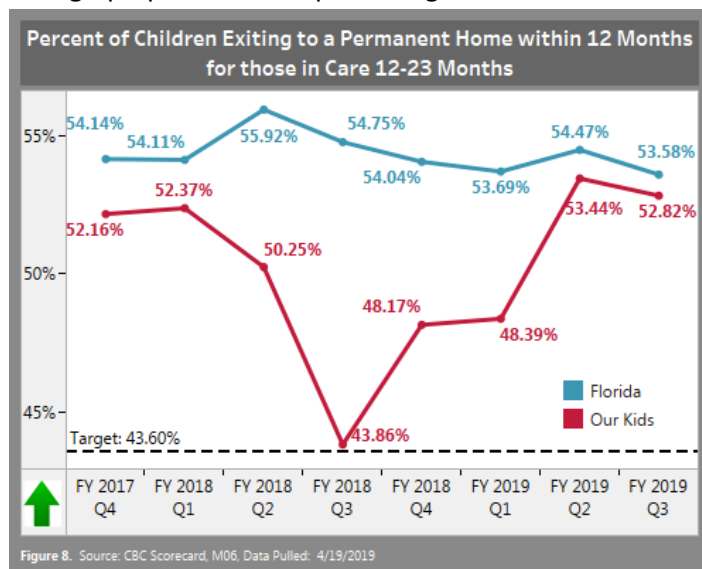
Our Kids has seen an overall negative trend in performance for this measure over the last eight quarters, with performance falling well below target. (See Figure 7) This correlates with the 16.1% decline in performance on quality reviews on concerted efforts to establish a permanency goal. (See Table 9)



PERMANENCY IN 12 – 23 MONTHS

Percent of children exiting foster care to a permanent home in 12 months for children in foster care 12 to 23 months (Scorecard Measure M06): This graph provides the percentage of children in foster care whose length of stay is between twelve 12 and 23 months as of the beginning of the report period who achieved permanency within twelve months of the beginning of the report period.

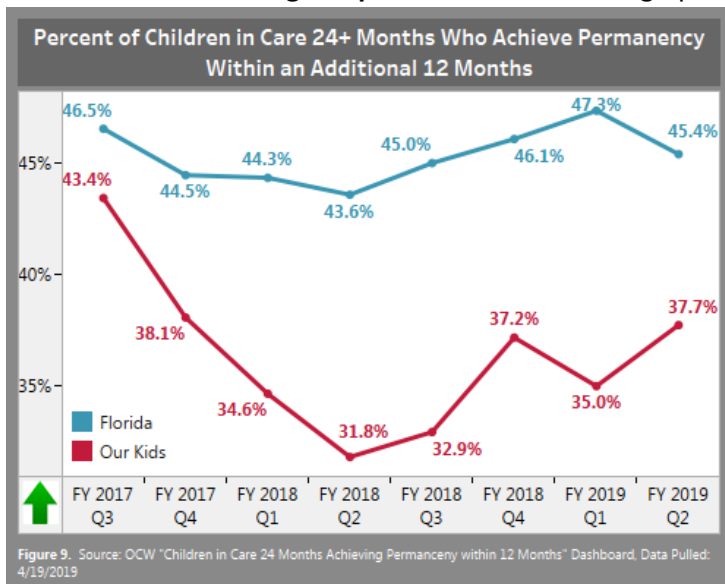
Our Kids has consistently met and often significantly exceeded the target for this measure which is aligned with their decrease in performance for permanency in 12 months. (See Figure 8) In addition to a decline in qualitative performance mentioned above, Our Kids' performance declined 4.5% in making concerted efforts to achieve reunification, guardianship, adoption, or other planned permanent living arrangement for the child. (See Table 9)



PERMANENCY AFTER 24 MONTHS

Percent of children in foster care for 24 or more months exiting to a permanent home: This graph depicts the percentage of children who were in foster care for 24 or more months and achieved permanency upon exiting foster care.

The graph shows that Our Kids has consistently performed under the statewide rate but in recent months performance is trending upward overall. (See Figure 9) CQI Item 6 shows a 4.5% reduction in FY 17/18 in making concerted efforts to achieve reunification, guardianship, adoption or other planned permanent living arrangement for the child. (See Table 9)

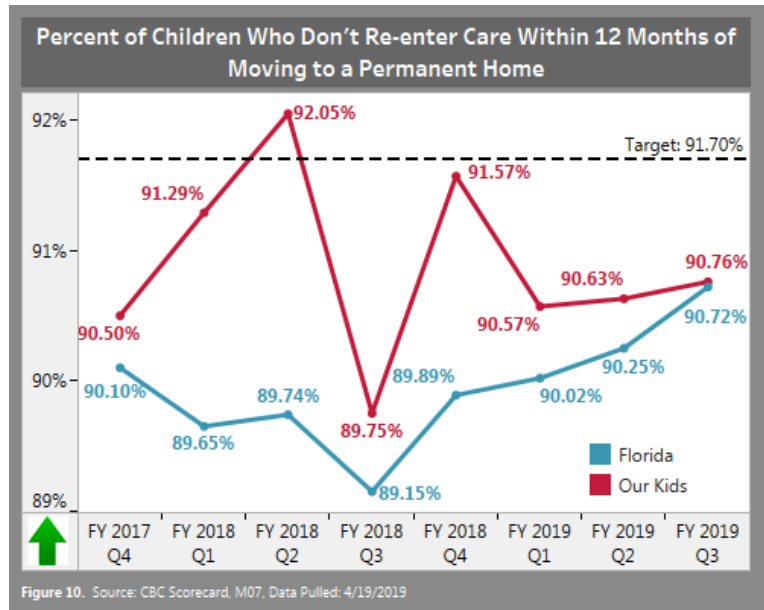


PERCENT NOT RE-ENTERING INTO CARE

Percent of children who do not re-enter foster care within 12 months of moving to a permanent home (Scorecard Measure M07):

This graph depicts the percentage of exits from foster care to permanency for a cohort of children who entered foster care during the report period and exited within 12 months of entering and subsequently do not re-enter foster care within 12 months of their permanency date.

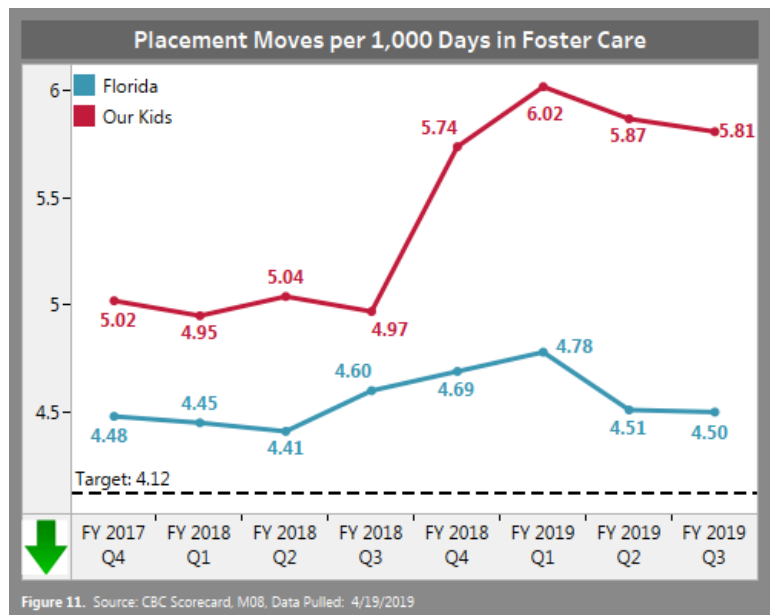
Our Kids' has consistently met the target and performed better than the state for the past eight quarters. Quality reviews also show positive results in concerted efforts to prevent removal and re-entry after reunification. (See Figure 10)



PLACEMENT STABILITY

Placement moves per 1,000 days in foster care (Scorecard Measure M08): This graph depicts the rate at which children change placements while in foster care during the report period.

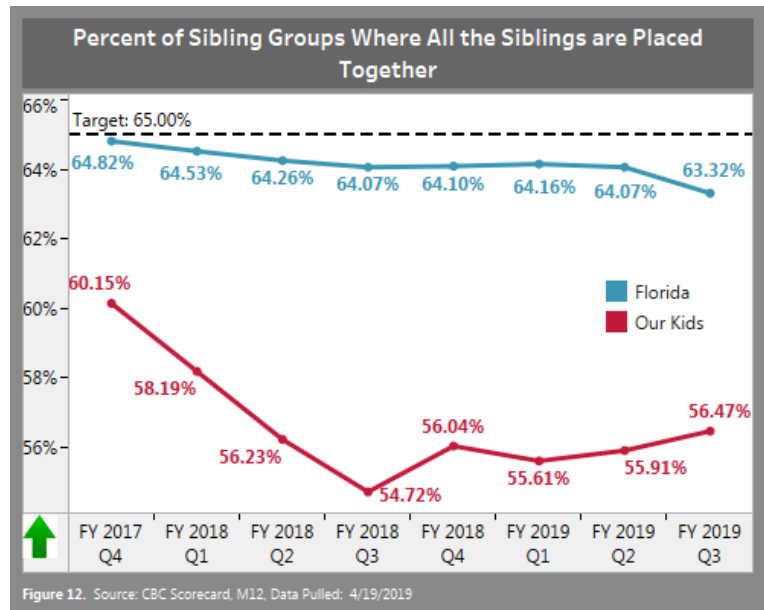
Our Kids has seen an overall negative trend in performance and have failed to meet the performance target in the past eight quarters. (See Figure 11) Additionally, quality reviews showed a decline in performance, falling below the federal PIP goal, in FY17/18. (See Table 9).



SIBLINGS PLACED TOGETHER

Percent of sibling groups where all siblings are placed together (Scorecard Measure M12): This graph depicts the percentage of sibling groups with two or more children in foster care as of the end of the report period where all siblings are placed together.

Our Kids has failed to meet the performance target and has underperformed the state in all the past eight quarters. (See Figure 12) Our Kids' qualitative performance declined 8.7% in FY 17/18 in ensuring shared sibling placement unless separation was necessary to meet the needs of one of the siblings. (See Table 9).



QA CASE REVIEW DATA

The table below provides the current performance in items related to permanency that are based on qualitative case reviews. In FY17/18, qualitative RSF reviews showed a decline in performance related to quality visits between the case manager and parents and child(ren). (See Table 8). Our Kids improved performance in FY17/18 in three of eight CQI reviews related to permanency. And, Our Kids failed to meet the federal PIP goal in either of the two measures that currently have a PIP goal. (See Table 9)

Rapid Safety Feedback - Permanency			
Quality Assurance - Rapid Safety Feedback Item1	OurKids FY 16/17 n=41	OurKids FY 17/18 n=40	Statewide RSF Performance FY17/18 n=793
RSF 2.1 Is the quality of visits between the case manager and the child(ren) sufficient to address issues pertaining to safety and evaluate progress towards case plan outcomes?	51.2%	32.5%	60.1%
RSF 2.3 Is the quality of visits between the case manager and the child's mother sufficient to address issues pertaining to safety and evaluate progress towards case plan outcomes?	52.5%	7.5%	66.3%
RSF 2.5 Is the quality of visits between the case manager and the child's father sufficient to address issues pertaining to safety and evaluate progress towards case plan outcomes?	24.2%	18.5%	52.6%

Green font denotes performance above the Statewide RSF Average; red font denotes performance below the Statewide RSF Performance.

Table 8. Source: QA Rapid Safety Feedback Data Run: 4/24/2019

CQI Permanency							
Quality Assurance - Florida CQI Item Assessment Based on Case Reviews by Child Welfare Professionals	OurKids FY 2016/2017 n=70	OurKids FY 2017/2018 n=48	Percent Improvement	Statewide CQI/QA Performance FY 2017/2018 N=1,081	2016 Statewide Federal Child & Family Service Review 4/1/16-9/30/16 n=80	Federal and State Expectation	Federal Program Improvement Plan (PIP) Goal
CQI Item 4: Is the child in foster care in a stable placement and were any changes in the child's placement in the best interest of the child and consistent with achieving the child's permanency goal(s)?	86.0%	● 78.1%	-7.9%	81.6%	82.0%	95.0%	88.5%
CQI Item 5: Did the agency establish appropriate permanency goals for the child in a timely manner?	88.0%	71.9%	-16.1%	83.0%	81.8%	95.0%	
CQI Item 6: Did the agency make concerted efforts to achieve reunification, guardianship, adoption, or other planned permanent living arrangements for the child?	67.0%	● 62.5%	-4.5%	72.5%	74.5%	95.0%	75.4%
CQI Item 7: Did the agency make concerted efforts to ensure that siblings in foster care are placed together unless separation was necessary to meet the needs of one of the siblings?	100.0%	91.3%	-8.7%	83.8%	67.3%	95.0%	
CQI Item 8: Did the agency make concerted efforts to ensure that visitation between a child in foster care and his or her mother, father and siblings was of sufficient frequency and quality to promote continuity in the child's relationships and with these close family members?	52.0%	55.6%	3.6%	62.9%	69.0%	95.0%	
CQI Item 9: Did the agency make concerted efforts to preserve the child's connections to his or her neighborhood, community faith, extended family, Tribe, school and friends?	52.0%	67.7%	15.7%	75.1%	82.0%	95.0%	
CQI Item 10: Did the agency make concerted efforts to place the child with relative when appropriate?	76.0%	64.5%	-11.5%	80.9%	72.0%	95.0%	
CQI Item 11: Did the agency make concerted efforts to promote, support and/or maintain positive relationships between the child in foster care and his or her mother and father or other primary caregivers from whom the child had been removed through activities other than just arranging visitation?	27.0%	48.0%	21.0%	54.6%	60.0%	95.0%	

A green dot denotes performance is above the federal PIP goal; a red dot denotes performance is below the federal PIP goal. Green font in the "Percent Improvement" column denotes positive improvement; red font denotes a negative change.

Table 9. Source: Federal Online Monitoring System Data Run 7/19/18

WELL-BEING

The graphs and tables on the follow pages depict Our Kids’ performance related to well-being in the following areas:

1. Children receiving medical care
2. Children receiving dental care
3. Young adults enrolled in secondary education
4. Qualitative case reviews

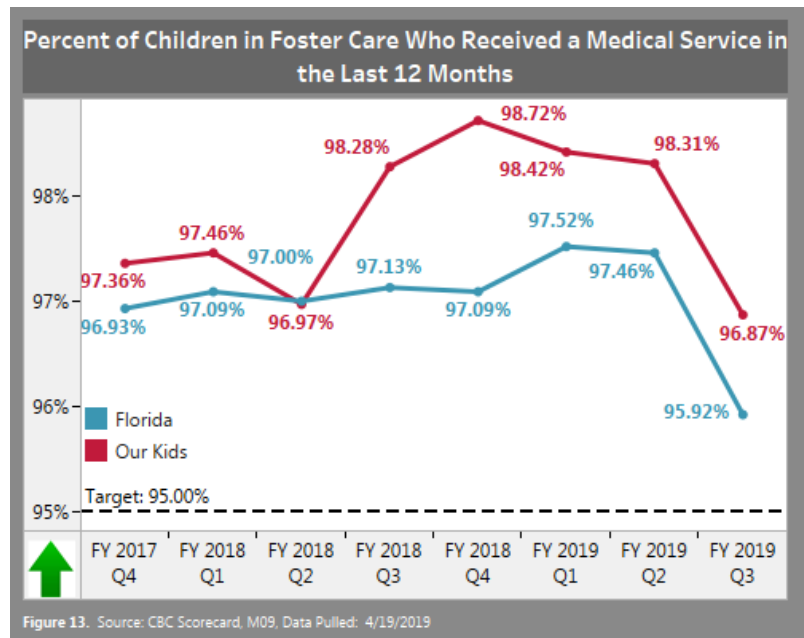
Our Kids is performing well on all quantitative and qualitative measures related to child well-being. Despite an increase in performance, Our Kids did not meet the PIP goal for making concerted efforts involving children and parents in the case planning process (CQI Item 13).

CHILDREN RECEIVING MEDICAL CARE

Percent of children in foster care who received medical care in the previous 12 months (Scorecard Measure M09):

This graph depicts the percentage of children in foster care as of the end of the report period who have received a medical service in the last 12 months.

Our Kids exceeded the performance target in all the past eight quarters and exceeded the state in seven of the past eight quarters. (See Figure 13) Further, FY 17/18 qualitative reviews show a 27.9 % improvement in ensuring the physical health needs of the children are met and a 29.0% improvement in addressing the mental/behavioral health needs of the children. (See Table 10)

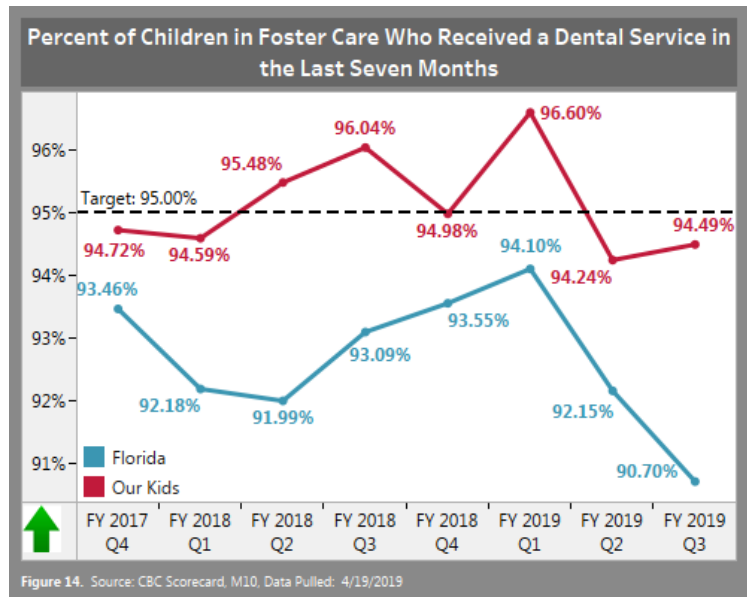


CHILDREN RECEIVING DENTAL CARE

Percent of children in foster care who received a dental service in the last 7 months (Scorecard Measure M10):

This graph depicts the percentage of children in foster care as of the end of the report period who have received a dental service in the last 7 months.

Our Kids exceeded the statewide performance in all of the past eight quarters in this measure and exceeded the performance target in three of the past eight quarters. (See Figure 14) FY 17/18 qualitative reviews show a 27.9% improvement in ensuring the physical health needs of the children are met, including dental needs. (See Table 10)

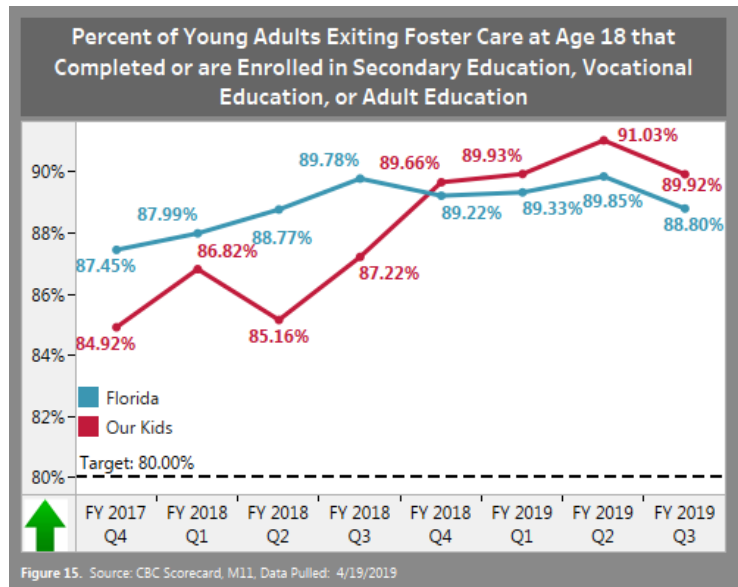


YOUNG ADULTS ENROLLED IN SECONDARY EDUCATION

Percentage of young adults who have aged out of foster care at age 18 and completed or are enrolled in secondary education, vocational training, or adult education (Scorecard Measure M11):

This graph depicts the percentage of young adults who aged out of foster care who had either completed or were enrolled in secondary education, vocational training, or adult education as of their 18th birthday.

Our Kids has exceeded the performance target in all of the past eight quarters and shown an upward trend in performance, recently exceeding the statewide rate in recent quarters. (See Figure 15) FY 17/18 qualitative reviews show that Our Kids is making concerted efforts to assess children's educational needs and appropriately address identified needs in case planning and case management activities. (See Table 10)



QA CASE REVIEW DATA

The table on the following page provides Our Kids' performance in measures related to child well-being based on CQI case reviews. Our Kids has shown strong improvement in qualitative child well-being CQI items in FY 17/18. Although Our Kids improved in all CQI measures, performance on CQI Item 13 (Did the agency make concerted efforts to involve the parent and children (if developmentally appropriate) in the case planning process on an ongoing basis) remains below the statewide performance and federal PIP goal. Our Kids exceeded the federal PIP goals in the other three PIP monitored areas. (See Table 10)

CQI Well-Being							
Quality Assurance - Florida CQI Item Assessment Based on Case Reviews by Child Welfare Professionals	OurKids FY 2016/2017 n=70	OurKids FY 2017/2018 n=48	Percent Improvement	Statewide CQI/QA Performance FY 2017/2018 N=1,081	2016 Statewide Federal Child & Family Service Review 4/1/16-9/30/16 n=80	Federal and State Expectation	Federal Program Improvement Plan (PIP) Goal
CQI Item 12A: Did the agency make concerted efforts to assess the needs of and provide services to children to identify the services necessary to achieve case goals and adequately address the issues relevant to the agency's involvement with the family?	63.0%	● 89.6%	26.6%	86.4%	51.3%	95.0%	58.4%
CQI Item 12B: Did the agency make concerted efforts to assess the needs of and provide services to parents to identify the services necessary to achieve case goals and adequately address the issues relevant to the agency's involvement with the family?	54.0%	● 60.5%	6.5%	64.0%	51.3%	95.0%	58.4%
CQI Item 12C: Did the agency make concerted efforts to assess the needs of and provide services to foster parents to identify the services necessary to achieve case goals and adequately address the issues relevant to the agency's involvement with the family?	60.0%	● 83.9%	23.9%	88.3%	51.3%	95.0%	58.4%
CQI Item 13: Did the agency make concerted efforts to involve the parents and children (if developmentally appropriate) in the case planning process on an ongoing basis?	33.0%	● 41.3%	8.3%	60.5%	63.6%	95.0%	70.7%
CQI Item 14: Were the frequency and quality of visits between caseworkers and the child (ren) sufficient to ensure the safety, permanency and well-being of the child(ren) and promote achievement of case goals?	37.0%	68.8%	31.8%	62.5%	72.5%	95.0%	
CQI Item 15: Were the frequency and quality of the visits between the case workers and mothers and fathers sufficient to ensure the safety, permanency and well-being of the children and promote achievement of the case goals?	20.0%	27.9%	7.9%	38.7%	43.5%	95.0%	
CQI Item 16: Did the agency make concerted efforts to assess children's educational needs and appropriately address identified needs in case planning and case management activities?	62.0%	85.2%	23.2%	80.3%	92.0%	95.0%	
CQI Item 17: Did the agency address the physical health needs of children, including dental needs?	44.0%	71.9%	27.9%	76.8%	85.0%	95.0%	
CQI Item 18: Did the agency address the mental/behavioral health needs of children?	63.0%	92.0%	29.0%	69.3%	72.0%	95.0%	

A green dot denotes performance is above the federal PIP goal; a red dot denotes performance is below the federal PIP goal. Green font in the "Percent Improvement" column denotes positive improvement; red font denotes a negative change.
Table 10. Source: Federal Online Monitoring System Data Run 7/19/2018

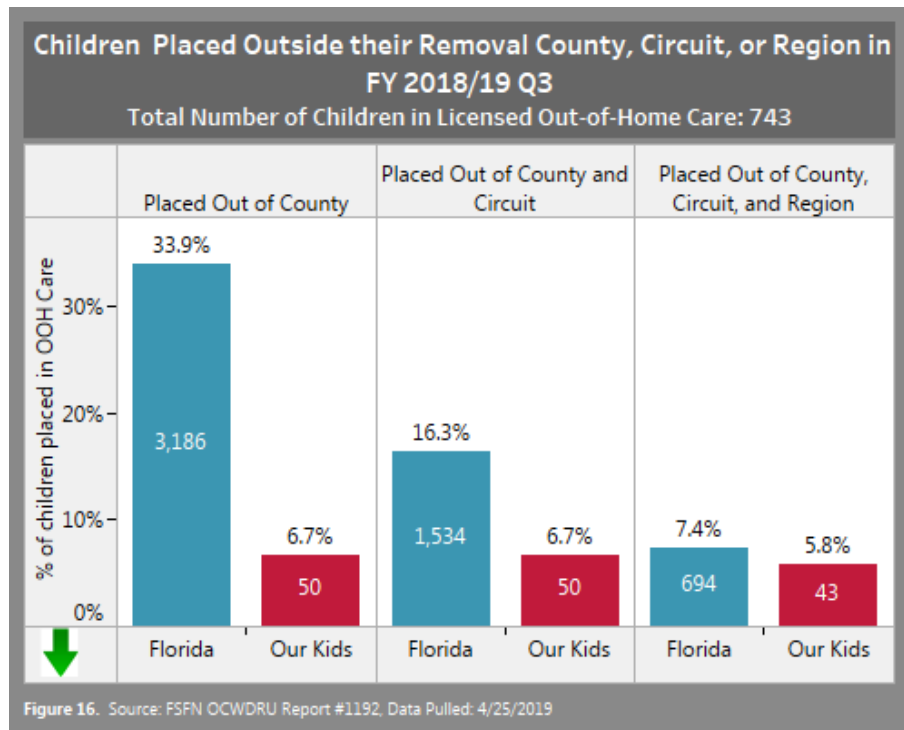
SECTION 5: PLACEMENT RELATED DATA

This category focuses on available placement resources by reviewing data related to family foster home recruitment, group home placements and relative and non-relative placements.

Family Foster Home Recruitment

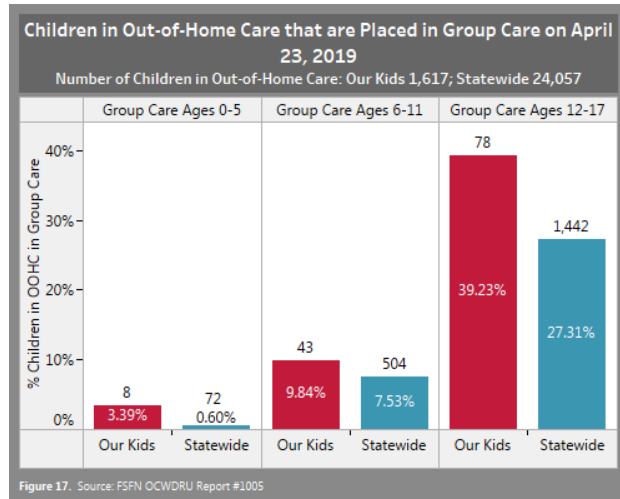
As of February 28, 2019, there were 1,022 licensed foster home beds and 152 therapeutic beds, in circuits 11 and 16. In March 2019, there were a total of 507 licensed foster homes in the Southern Region and an upward trend in foster home licensure has been seen in recent years. (Source: [Child Welfare Placement in Out of Home Care](#). A greater percentage of children are placed in their home county, circuit and region as compared to the statewide rate. (See Figure 16) Between the two circuits, a greater percentage of Circuit 11 children (94.32%) remain in their removal circuit as compared to Circuit 16 (74.36%). (Source: [LOHC Placed in Removal Circuit](#), data pull date: 4/11/19)

For the past sixteen years, Our Kids has experienced an overall decrease in the number of children in out of home care. At the end of November 2003, over 4,000 children were being served in out of home care. As of April 30, 2019, the number dropped to 1,571. (Source: [OHC by Lead Agency](#), data pull date: 5/10/19)



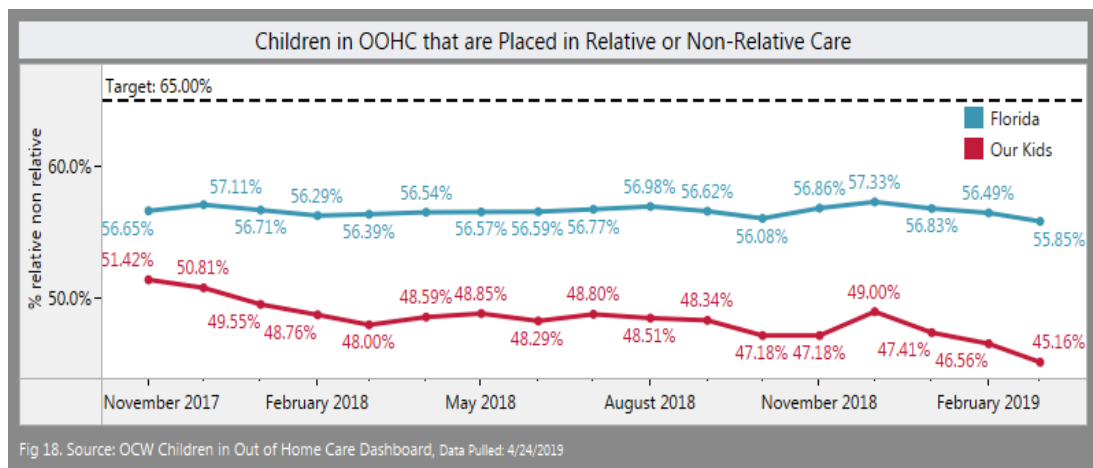
Group Home Care

A higher percentage of children being served by Our Kids in all age groups are placed in group care as compared to the state. (See Figure 17) As of March 2019, 138 children were placed in group care, 9% of which were in residential treatment centers. (Source: [Children Placed in Group Care & Residential Treatment Centers](#), data pull date: 4/11/19) With only about 60% utilization of licensed foster homes in the Southern Region, data suggests that there are available licensed homes in the Southern Region to transition children, when appropriate, to a less restrictive placement.



Relative/Non-Relative Caregiver Supports

Since November 2017, less children removed from their homes, in the Southern Region, are placed with relatives or non-relatives than the State. Our Kids performance in the number of children placed in relative or non-relative care has failed to meet the performance target during the same time. (See Figure 18) Additionally, performance in quality reviews show that concerted efforts to place the child(ren) with relatives was only accomplished in 64.5% of sampled cases. (See Table 9)



SECTION 6: ACTIONS TAKEN IN RESPONSE TO PREVIOUS MONITORING ACTIVITIES

The CBC Monitoring Team completed a desk review in FY18/19. The following is a summary of the findings and any actions taken by Our Kids to improve. The full [FY17/18 Our Kids Desk Review](#) monitoring report is available for reference.

Areas Needing Action Identified in Previous Report

- 1) **(M07) Percent of children who do not re-enter care within 12 months of moving to a permanent home - This measure was not met in the past two fiscal years**
 - a) This finding is being addressed through a continued corrective action plan.
 - b) *No Change in Performance*
 - c) *Summaries of Actions Taken:* Our Kids completed a root cause analysis and found that the cases that had re-entries were cases that involved substance abuse and that the re-entry was occurring after termination of services. Therefore, Our Kids is working on identifying substance abuse service providers that will provide services post termination and up to one year.

- 2) **(M08) Placement moves per 1,000 days in foster care - This performance measure has gone unmet for the past two fiscal years**
 - a) This finding was included on a CBC performance improvement plan.
 - b) *Performance Declined*
 - c) *Summaries of Actions Taken:* Our Kids hired a foster parent support specialist in order to provide personal attention to foster parents that were experiencing difficulties with children that were placed in their homes. The Support Specialist ensures that the needs of the foster parents are met in order to avoid a placement disruption. Additionally, Foster Parent Peer Advocates have been contracted to provide peer support to the foster parents.

- 3) **(M12) Percent of sibling groups where all siblings are placed together - This performance measure has gone unmet for the past two fiscal years.**
 - a) This finding is being addressed through a continued corrective action plan.
 - b) *Performance Declined*
 - a) *Summary of Actions Taken:* Our Kids bolstered Foster Parent recruitment efforts by targeting foster parents willing to take siblings.

Opportunities for Improvement Identified in Previous Report

- 1) Continue efforts to fully implement the Practice Model.
 - a) This finding is being addressed through a CBC performance improvement plan.
 - b) *Improved Performance*
 - c) *Summaries of Actions Taken:* In 2017, Our Kids was at 39% of FFA-Os with supervisory approval and are currently over 90%. Our Kids changed the bonus structure provided to the Full Case Management Agencies to reflect performance. This included providing performance incentives

to the FCMA's for reaching goals set in areas to improve Practice Model Compliance such as approved FFA-O, Progress Updates and Supervisor Consults.

- 2) Continue efforts to recruit and license quality foster home caregivers, including specialized therapeutic foster homes.
 - a) This finding is being addressed through a CBC performance improvement plan.
 - b) *Improved Performance*
 - c) *Summaries of Actions Taken:* As of May 2019, the Southern Region had a FY18/19 net gain of 18 foster homes and continues recruitment initiatives to further augment the number of foster homes in circuits 11 and 16.

- 3) Monitor all contract and performance measures and take immediate corrective action by initiating local review and discussion of any measure which falls below the established performance target, including but not limited to performance related to (M01) the Rate of abuse per 100,000 days in foster care to ensure upward trend in performance continues.
 - a) This finding was addressed through a local improvement plan.
 - b) *No Change in Performance*
 - c) *Summaries of Actions Taken:* Our Kids determined that Case Management Agencies were calling in new reports instead of appropriately addressing safety plan violations. Training was provided to Case Management Agencies that safety plan violations could be addressed through case management and/or the courts and did not always require a call to the hotline. Our Kids is currently on a corrective action plan for this measure.

- 4) Review and discuss cases involving children currently placed in licensed and group care for possible step down to a less restrictive placement option. Review, discuss and enhance current practice related to identifying, locating and utilizing relative and non-relative caregivers. Currently, Our Kids has a higher percentage of children in group, licensed and residential care than the state and a lower percentage of children placed in relative and non-relative care.
 - a) This finding was addressed through a local improvement plan.
 - b) *No Change in Performance*
 - c) *Summaries of Actions Taken:* Our Kids is currently on a corrective action plan for this measure. Our Kids increased co-location of Intake Coordinators to support investigations and provide family finder services. Support to relative and non-relative caregivers increased to stabilize these placements. Permanency Roundtables were initiated with Florida Foster Care Review (FFCR) and ongoing group care staffings occur to discuss possible step downs to lower levels of care.

- 5) Develop and incorporate a formal process for ongoing review and reporting on compliance with all contractual requirements to include administrative requirements and performance measures.

- a) This finding is being through a local improvement plan.
- b) *Improved Performance*
- c) *Summaries of Actions Taken:* Our Kids hired a Director of Contract Management and staffed the Contracts department adequately to be able to monitor our providers. This included conducting a Risk Assessment for their providers and then developing a monitoring schedule that consists of on-site and desk reviews on an annual basis.

6) Ensure all Our Kids policies and procedures are up-to-date and submitted to DCF Region staff for final review and approval.

- a) This finding is being addressed through a corrective action plan.
- b) *No Change in Performance*
- c) *Summaries of Actions Taken:* As of the writing of this report, Our Kids has not updated policies and procedures.

SECTION 7: DESK REVIEW FINDINGS

SUMMARY

Our Kids is an established community-based care agency serving circuits 11 and 16 in the Southern Region of Florida. Ongoing community-based care leadership will be transitioned to a new agency in FY 19/20 and this report and findings should aid the new CBC in targeting areas needing immediate attention and focus.

AREAS NEEDING ACTION:

These findings represent areas that need prompt attention and action as they impact child safety, are violations of statute or administrative rule, or are areas where Our Kids has consistently underperformed:

1. Performance

a. Permanency

- a. Percent of children who do not re-enter foster care within 12 months of moving to a permanent home (M07)
 - 1. Finding was included on the FY 17/18 Desk Review and Our Kids has not seen improved performance and failed to meet the performance target in the past five quarters. Our Kids is currently on a corrective action plan for this measure. Continue monitoring to ensure improvement in this area.
- b. Children’s placement moves per 1,000 days in foster care (M08)
 - 1. Finding was included on the FY 17/18 Desk Review; Our Kids has failed to meet the performance target in the past eight quarters and performance is trending negatively. Our Kids is currently on a corrective action plan for this measure. Continue monitoring to ensure improvement in this area.

b. Well Being

- a. Percent of sibling groups where all siblings are placed together (M12)
 - 1. Finding was included on the FY 17/18 Desk Review; Our Kids has failed to meet the performance target in the past eight quarters and performance is trending negatively. Our Kids is currently on a corrective action plan for this measure. Continue monitoring to ensure improvement in this area.

2. Systemic

a. Placement Resources and Processes

a. Group Care

- 1. Finding was included in the FY 17/18 COU Desk Review. Our Kids continues to have a higher percentage of children of all ages placed in group care than the state. Review and discuss cases involving children currently placed in licensed and group care for possible step down to a less restrictive placement option. Although Our Kids has seen a slight improvement in the percentage of children placed in group care since the last COU Desk Review, a higher percentage of children in group, licensed and residential care remains, as compared to the state. Continue the active corrective action plan to ensure continued improvement in this area.

b. Relative and Non-Relative Care

- 1. In FY17/18, utilization of relative and non-relative caregivers continued to decline and in February 2019, Our Kids' performance on this measure is 19.8 below the target. Review, discuss and enhance current practice related to identifying, locating and utilizing relative and non-relative caregivers. Continue monitoring to ensure improvement in this area.

OPPORTUNITIES FOR IMPROVEMENT:

These findings represent areas where there is need for analysis and development of an agency improvement plan.

3. Performance

a. Safety

- a. Rate of abuse per 100,00 days in foster care (M01)
 - 1. While Our Kids saw improvement on this measure between FY 16/17 and FY 17/18 and is currently meeting the measure, they have recently seen a negative trend in performance.
- b. RSF 1.1: Is the most recent family assessment sufficient?
 - 1. Our Kids' performance declined 55.9% in FY17/18 and was 44.9% below the State.

- c. RSF 2.1: Is the quality of visits between the case manager and the child(ren) sufficient to address issues pertaining to safety and evaluate progress towards case plan outcomes?
 - 1. Our Kids' performance declined 18.7% in FY17/18 and was 27.6% below the State.
- d. RSF 4.1: Is a sufficient safety plan in place to control danger threats to protect the child?
 - 1. Our Kids' performance declined 39.7% in FY17/18 and was 30.6% below the State.
- e. CQI Item 3: Did the agency make concerted efforts to assess and address the risk and safety concerns relating to the child(ren) in their own homes or while in foster care?
 - 1. Although Our Kids' performance improved 6.3% in FY17/18, it remains 33.5% below the State and 21.4% below the federal PIP goal.

b. Permanency

- a. Percent of children exiting to a permanent home within 12 months of entering care (M05)
 - 1. Our Kids has failed to meet the performance target in the last fiscal year and has been generally trending negatively over the past eight fiscal years.
- b. RSF 2.3: Is the quality of visits between the case manager and the child' mother sufficient to address issues pertaining to safety and evaluate progress towards case plan outcomes?
 - 1. Our Kids' performance declined 7.5% in FY17/18 and was 13.8% below the State.
- c. RSF 2.5: Is the quality of visits between the case manager and the child' father sufficient to address issues pertaining to safety and evaluate progress towards case plan outcomes?
 - 1. Our Kids' performance declined 18.5% in FY17/18 and was 28.4% below the State.
- d. CQI Item 4: Is the child in foster care in a stable placement and were any changes in the child's placement in the best interest of the child and consistent with achieving the child's permanency goals(s)?
 - 2. Our Kids' performance declined 7.9% in FY17/18 and was 3.5% below the State and 10.4% below the federal PIP goal.
- e. CQI Item 5: Did the agency establish appropriate permanency goals for the child in a timely manner?
 - 1. Our Kids' performance declined 16.1% in FY17/18 and was 11.1% below the State.
- f. CQI Item 6: Did the agency make concerted efforts to achieve reunification, guardianship, adoption, or other planned permanent living arrangements for the child?

1. Our Kids' performance declined 4.5% in FY17/18 and was 10% below the State and 12.9% below the federal PIP goal.
- g. CQI Item 10: Did the agency make concerted efforts to place the child with relatives when appropriate?
1. Our Kids' performance declined 11.5% in FY17/18 and was 16.4% below the State.
- c. Well-Being**
- a. CQI Item 13: Did the agency make concerted efforts to involve the parents and children (if developmentally appropriate) in the case planning process on an ongoing basis?
1. Although Our Kids' FY17/18 performance improved 8.3%, it was been consistently below the State and federal PIP goal for the past two fiscal years. Our Kids' FY17/18 performance was 19.2% below the State and 29.4% below the federal PIP goal.

OVERALL
COUNTY RANK

– 2018 FLORIDA CHILD WELL-BEING INDEX –

46 Miami-Dade County



Keeping a focus on where counties can make life better for our children & families

	Baseline Year	%	Current Year	%	Number	Change	
<p>ECONOMIC WELL-BEING DOMAIN RANK 62</p>	Children in poverty	2011	28.9	2016	24.8	135,018	👍
	Unemployment rate	2011	9.4	2016	5.4	72,494	👍
	High housing cost burden (>30% income spent)	2007-2011	54.6	2012-2016	49.3	421,253	👍
	Teens not in school and not working	2007-2011	10.9	2012-2016	8.4	10,587	👍
<p>EDUCATION WELL-BEING DOMAIN RANK 18</p>	3 & 4 year old children not enrolled in school	2007-2011	42.8	2012-2016	40.0	25,565	👍
	4th grade students not proficient in English Language Arts	2014/15	73.0	2015/16	71.0	19,015	👍
	8th grade students not proficient in math	2014/15	87.0	2015/16	84.0	13,907	👍
	High school students not graduating on time	2011/12	24.0	2015/16	19.6	5,209	👍
<p>HEALTH WELL-BEING DOMAIN RANK 40</p>	Low-birthweight babies	2011	8.7	2016	8.6	2,809	Unchanged
	Uninsured children	2010	17.2	2015	7.8	44,501	👍
	Overweight and obese 1st, 3rd & 6th grade students	2010/11	43.9	2015/16	40.3	17,525	👍
	High school teens who used alcohol/drugs (past 30 days)	2012	43.4	2016	31.1	203	👍
<p>FAMILY & COMMUNITY DOMAIN RANK 55</p>	Children in single parent families	2007-2011	35.8	2012-2016	37.5	174,609	👎
	Children living in high poverty areas	2007-2011	17.3	2012-2016	20.5	112,390	👎
	Children with verified maltreatment (per 1,000)	2011/12	5.1	2016/17	3.9	2,200	👍
	Youth contacts with the juvenile justice system (per 1,000)	2011/12	16.2	2016/17	8.2	2,084	👍

We all do better when Florida's children succeed. Find out how you can act locally and at the state level to ensure: (1) Children have access to health care; (2) Communities prevent child abuse, juvenile justice involvement, and substance abuse; and (3) Parents have educational and work opportunities that support their families.



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OVERALL
COUNTY RANK

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– 2018 FLORIDA CHILD WELL-BEING INDEX –

Monroe County



Keeping a focus on where counties can make life better for our children & families

ECONOMIC WELL-BEING DOMAIN RANK 47		Baseline Year	%	Current Year	%	Number	Change
	Children in poverty	2011	22.0	2016	18.0	2,102	👍
Unemployment rate	2011	7.0	2016	3.2	1,463	👍	
High housing cost burden (>30% income spent)	2007-2011	51.4	2012-2016	45.2	13,353	👍	
Teens not in school and not working	2007-2011	7.6	2012-2016	7.8	224	Unchanged	

EDUCATION WELL-BEING DOMAIN RANK 8		Baseline Year	%	Current Year	%	Number	Change
	3 & 4 year old children not enrolled in school	2007-2011	53.9	2012-2016	40.8	620	👍
4th grade students not proficient in English Language Arts	2014/15	70.0	2015/16	72.0	418	👎	
8th grade students not proficient in math	2014/15	77.0	2015/16	67.0	274	👍	
High school students not graduating on time	2011/12	31.4	2015/16	22.1	136	👍	

HEALTH WELL-BEING DOMAIN RANK 42		Baseline Year	%	Current Year	%	Number	Change
	Low-birthweight babies	2011	7.2	2016	6.5	48	Unchanged
Uninsured children	2010	18.2	2015	12.5	1,537	👍	
Overweight and obese 1st, 3rd & 6th grade students	2010/11	33.3	2015/16	25.4	482	👍	
High school teens who used alcohol/drugs (past 30 days)	2012	53.6	2016	43.4	178	👍	

FAMILY & COMMUNITY DOMAIN RANK 12		Baseline Year	%	Current Year	%	Number	Change
	Children in single parent families	2007-2011	27.1	2012-2016	32.9	3,399	👎
Children living in high poverty areas	2007-2011	4.4	2012-2016	0.0	0	👍	
Children with verified maltreatment (per 1,000)	2011/12	12.4	2016/17	9.2	103	👍	
Youth contacts with the juvenile justice system (per 1,000)	2011/12	28.8	2016/17	14.3	70	👍	

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